



## Yancoal Australia Ltd More than Mining

**Sydney Mining Club** 

4 February 2021

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#### **Dispelling Common Misconceptions about Yancoal**

- Yancoal is an Australian listed company (with a dual listing in Hong Kong)
- Yancoal only has Australian assets
- Yancoal product is exported to overseas markets
- Yancoal's markets are diverse (no country contributes over 25% of revenue)
- Yancoal operations support over 4,400 Australian full time jobs
- Yancoal has Australian management, head-quartered in Australia
- Yancoal pays Australian royalties and government taxes
- Yancoal profits are reinvested in Australia or paid to shareholders in dividends

Yancoal is committed to Australia and the Australian coal industry



#### Track record of Commitment to, and Investment in, Australia



- 16 years of investment in the Australian coal industry
- Now one of Australia's largest coal exporters: combined ROM production of ~75Mt from all operations in 2020<sup>1</sup>
- Ongoing industry consolidation could provide further opportunities for expansion
- Also potential for organic growth from existing operations

Since 2004, Yancoal has generated over A\$10 billion of FDI into Australia



#### **Publicly Listed in Australia & Hong Kong**

- Yancoal is listed on the ASX, with a dual primary listing on HKEX
- Largest pure-play coal company on ASX by market capitalisation (~\$3 billion)
- Over 3,300 shareholders
- Majority shareholder is Yanzhou Coal Mining Company (~62%), which is listed on HKEX and SSE. Yanzhou is, in turn, majority owned by Shandong Energy Group, a Chinese SOE and Fortune 500 company.





Yancoal is dual listed, with supportive and engaged major shareholders



#### **Only Australian Assets**

# REVIEW OF OPERATIONS

On 100% basis, Yancoal-associated operations produce a total of 57 million tonnes of saleable coal

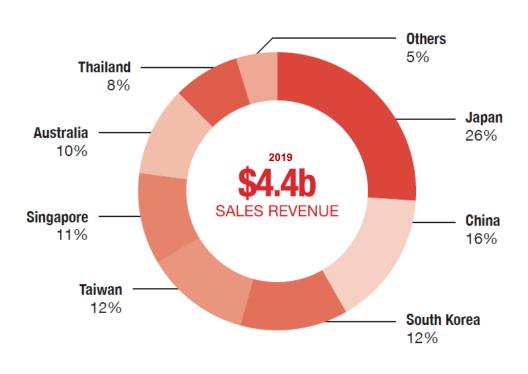


	MOOLARBEN NSW	MOUNT THORLEY WARKWORTH NSW	HUNTER VALLEY OPERATIONS NSW	YARRABEE QLD	<b>Watagan</b> NSW	MIDDLEMOUNT QLD	STRATFORD- DURALIE NSW	PREMIER* WA	CAMEBY Downs* QLD
ECONOMIC INTEREST	95%	82.9%	51%	100%	100%	~50% (EQUITY ACCOUNTED)	100%	0% MANAGED BY YANCOAL	0% MANAGED BY YANCOAL
2020 SALEABLE COAL OUTPUT	18.7Mn TONNES (ATTRIBUTABLE)	9.9Mn TONNES (ATTRIBUTABLE)	6.1 Mn TONNES (ATTRIBUTABLE)	3.0Mn TONNES (ATTRIBUTABLE)	1.8Mn TONNES 1 (ATTRIBUTABLE)	1.4Mn TONNES (EQUITY ACCOUNTED)	0.5Mn TONNES (ATTRIBUTABLE)	3.1 Mn TONNES PRODUCTION	2.0 <sup>Mn</sup> TONNES PRODUCTION
EMPLOYEES & CONTRACTORS	~710	~1,300	~1,300	~400	~450	~600	~100	~400	~130
MARKETABLE RESERVES	192Mn TONNES (ATTRIBUTABLE)	176Mn TONNES (ATTRIBUTABLE)	332Mn TONNES (ATTRIBUTABLE)	42Mn TONNES (ATTRIBUTABLE)	89Mn TONNES (ATTRIBUTABLE)	31 Mn TONNES (EQUITY ACCOUNTED)	11 Mn Tonnes (Attributable)	31 Mn TONNES MARKETABLE RESERVES	123 <sup>Mn</sup> TONNES MARKETABLE RESERVES

Yancoal owns, operates or has an interest in 11 mines across Australia



#### Our Product is Valued Across a Range of Export Markets



- Export markets across the Asian Basin
- Over the past 5 years, on average,
   China has generated 16% of revenue
- Diverse customer base assisted in addressing China import restrictions
- Our high-quality coal is valued by a broad range of customers and will remain an important part of the Asian energy mix

Yancoal is not reliant on any one national market for a majority of sales revenue



#### Major Employer for Regional Australia

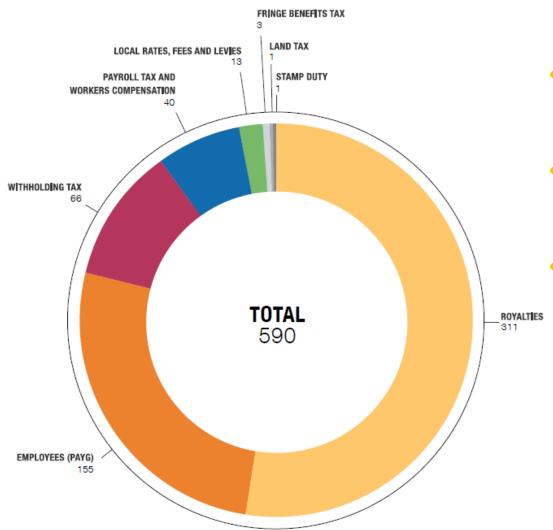
		M00LARBEN	MOUNT THORLEY WARKWORTH	HUNTER VALLEY OPERATIONS	STRATFORD- DURALIE	ASHTON (WATAGAN)	AUSTAR (WATAGAN)	CORPORATE	YARRABEE	MIDDLE- MOUNT	CAMEBY DOWNS	PREMIER	2019 TOTALS
	DESCRIPTION	Thick and shows open-cut and longwall underground mixing complex producing therms one; operated by Yancosii	Dragins, Truck and showli open-cut ritine producing seen soft coking cost and thermal cost; operated by Yancost	A multi-pit mine using disgline, truck and shows operations to produce sensition soft college out and thermal cook, operated by Hurber Valley Joint Venture	Truck and shows open-out mine producing thermal cost; opensed by Yancosi	Underground mine located in the Upper Hurter Valley region of NSW producing sent and coking cost for export through the Fort of Newcastle, operated by Yancost.	Underground mine that produced a premium seni- hard, low ash coking cost, which was jacod on 'core and mistreanor' in March 2019 contribution desig; operated by 'fancost.	Yancoal has time corporate offices located across NSW in Sydney, Newcastle and Abel.	Thuck and shovel open- out nine producing uhra low vosible pulvareed one liyection (POL) oxic, operated by Yanoosi	Truck and showl open-cut mine producing low visitifity pulminsed cost injection (PCI) cost, openisted by Middlemount Joint Venture	Truck and showli open out mine in Surell Statin producing low ash thermal cost for export through the port of Stribbune, operated by Yancosii.	Truck and showli open- out nine producing sub- bituminous, low such and low suphur cost for power generation and metallurgical applications, operated by Yancoal	
Fulltime Employees	•	605	1,053	988	96	237	141	212	327	261	119	325	4,364
Wages And Salaries	<b>(49)</b>	\$59 MILLION	\$124 MILLION	\$90 MILLION	\$13 MILLION	\$70 MILLION	\$20 MILLION	\$46 MILLION	\$41 MILLION	\$30 MILLION	\$15 MILLION	\$43 MILLION	\$551 MILLION
Local Businesses Supported	<b>=</b>	803	798	680	358	499	467		488	284	384	43	4,804
Purchases Of Goods And Services	Ħ	\$604 MILLION	\$527 MILLION	\$528 MILLION	\$89 MILLION	\$63 MILLION	\$61 MILLION		\$285 MILLION	\$567 MILLION	\$180 MILLION	\$159 MILLION	\$3,065 MILLION

- ~4,400 full time employees across 3 states, earning salaries of \$551 million
- ~4,800 service providers and suppliers supported across Australia
- Yancoal operations, on direct and value-add basis, support over 43,000 jobs

Yancoal employees are predominantly located in regional Australia



### Significant Contributor to All Levels of Australian Government



- ~\$590 million paid to governments in 2019
- Released first Tax Transparency Report in 2020
- Anticipated that future operating profits could recoup tax losses and put Yancoal in a corporate tax payable position, which would only increase government contributions

Yancoal will be a contributor to Australian Governments for years to come

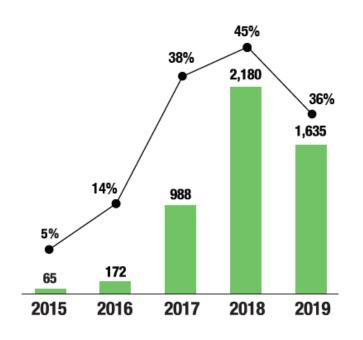


#### **Generating Prosperity For Australia and Profits for Shareholders**

#### Operating EBITDA

A\$ MILLIONS / MARGIN %

EBITDA remained robust in 2019, despite lower international coal prices.



- Since 2004, Yancoal has generated
   +\$10 billion in FDI for Australia
- In 2019, on a direct and value-add basis, contributed ~\$8.6 billion to the Australian economy
- Yancoal has paid dividends to shareholders of almost \$1 billion over the past 2 years

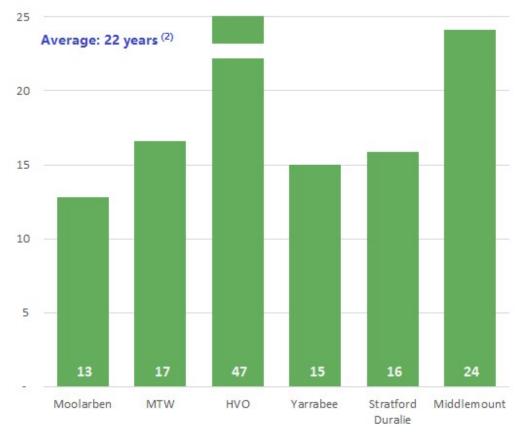
Yancoal exemplifies successful Chinese investment and partnership in Australia



#### **Well Positioned for Further Australian Expansion**

#### Large-scale and long-life asset base...

Yancoal Owned and Operated Assets Only Reserve Life (Years)



- Strategy of expansion through combination of organic growth and acquisitions
- Growth underpinned by existing tier-one/long-life assets and supportive shareholders
- Yancoal is willing to invest in the Australian coal industry (as others exit and domestic funding declines)

Yancoal could be ongoing source of FDI and capital for the Australian coal industry



#### **Expansion Opportunities**

- MTW: Coal resource identified that could support an underground operation with potential annual production of saleable coal of around 5Mt
- Moolarben: Approvals received to increase annual ROM production from 21Mt to 24Mt (16Mt open cut + 8Mt underground). Ability to increase open-cut production dependent on CHPP investment decision
- Open to acquiring additional coal assets or diversifying into other minerals, energy or renewable energy projects
- Yancoal has good track record of integrating acquired assets (Coal&Allied and Felix)



#### Lake Kepwari: A Benchmark Example of Responsible Mining

- Transformed former open-cut mining pit into a landmark water sports attraction, which will diversify Collie's economy and provide jobs
- Importantly, Yancoal fully relinquished part of the mining lease on completion of this +30 year project
- Lake Kepwari is a powerful story which reflects positively on the industry:

Reinforces that mining companies are temporary stewards of the land; and that mining can leave beneficial long term legacies for communities and the environment after resource extraction has ended









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